

## DEPARTMENT OF MILITARY SCIENCE (ARMY ROTC)

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### Mission Statement

The mission of the Military Science Department is to educate, train, inspire, and commission graduates of Christopher Newport University who are leaders of character committed to the Army Values — Loyalty, Duty, Respect, Selfless Service, Honor, Integrity, and Personal Courage; to professional growth throughout a career as an officer in the United States Army, the Army National Guard, or the United States Army Reserve; and to a lifetime of selfless service to the Commonwealth and to the nation.

By participating in the Military Science program, a student can earn a commission as a Second Lieutenant in the Regular Army, Army Reserve, or National Guard while pursuing a degree. The Department of Military Science offers a general military science curriculum which enables a cadet to qualify for assignment into any one of the 15 branches of the Army. The Military Science Department is a joint program with the College of William & Mary. Classroom courses are taught at Christopher Newport University, and some field leadership training is conducted at sites such as Ft. Eustis, the Mariner's Museum, and in Matoaka Woods at the College of William and Mary.

### What ROTC Offers:

1. A maximum of \$4,500 - \$5,000 in subsistence allowance money to each cadet during his/her junior and senior years.
2. A commission as a Second Lieutenant in the United States Army.
3. A job opportunity in a leadership position with a starting salary and allowances of \$44,600 per year, increasing to \$73,700 in four years, or an opportunity to serve in the Army Reserve or National Guard.
4. Extensive leadership and management courses, which are applicable both to civilian industry and military service.
5. An opportunity to participate in leadership and confidence-building activities as land navigation, adventure training, marksmanship, field training exercises, and physical training.

### Scholarships

Two-year, three-year and four-year Army ROTC scholarships are available on a competitive basis. College freshmen and sophomores may apply for three- and two-year scholarships. Four-year scholarships are available only to high school seniors. ROTC scholarships pay for:

- Full Tuition and fees per academic year
- Books - \$450 per semester
- Tax-free subsistence allowance - \$300-\$500 per month

### Books and Uniforms

The Department of Military Science provides required uniforms and equipment. The department also provides course materials and texts to students free of charge for MLSC 101,102, 201, and 202.

### Graduate Studies

Newly commissioned officers may apply for delayed entry into active duty to pursue graduate degrees in recognized fields.

### Requirements for Commissioning

The department of Military Science and Leadership offers two, three, and four year programs that will qualify students for commissioning as a Second Lieutenant in the United States Army. General Requirements for commissioning include:

1. Completion of Military Science and Leadership Basic Course.
  - a. **Four-Year Program.** Complete MLSC 101/101L, 102/102L, 201/201L, 202/202L during the freshman and sophomore years.
  - b. **Three-Year Program.** Students who have less than four years to graduate and are accepted into the Military Science and Leadership program after their first term can complete the MLSC 100-level courses simultaneously with the MLSC 200-level courses as determined by the Professor of Military Science & Leadership.
  - c. **Two-Year Program.** Either prior military service, three years of Junior ROTC or attendance to the four-week ROTC Leader Training Course during the summer (between the sophomore and junior years) will provide placement credit for the ROTC Military Science and Leadership Basic Course.
2. Completion of Military Science and Leadership Advanced Course.
  - a. Complete MLSC 301/301L and MLSC 302/302L during the junior year.
  - b. Attend a six-week ROTC Leadership Development and Assessment Course during the summer between the junior and senior years or following the senior year.
  - c. Complete MLSC 401/401L and MLSC 402/402L during the senior year.
3. Completion of HIST 351 or HIST 355. These courses are taught by the University's Department of History.

### Requirements for Enrollment

Any full-time freshman or sophomore student who is physically qualified and not already holding a commission in any armed forces may enroll in the Basic Military Science and Leadership program. Those meeting the above qualifications, but who have had prior military experience in the armed forces, ROTC in another college, or in junior ROTC in high school, should consult the Department of Military Science & Leadership. Entrance into the Advanced Course (300- and 400-level) is based upon the following:

- Satisfactory completion of the Basic Course, Leader Training Course, advanced placement due to prior military service, or three years of JROTC;
- Successful completion of an Army physical examination;
- Execution of appropriate loyalty statements and contractual agreements;
- Satisfactory completion of the appropriate screening tests; and
- Selection by the Professor of Military Science.

### Obligations

A student incurs no obligation to the military by participating in freshman or sophomore Military Science and Leadership courses (MLSC 100- and 200-level courses). These courses offer a student the opportunity to evaluate the prospect of military service and to qualify for the Advanced Course beginning in the junior year. When a cadet enters the Advanced Course, he or she contracts for eight years as described below and is obligated to accept a commission as a Second Lieutenant in the United States Army upon graduation.

### Active Duty/Reserve Forces Duty

All commissioned officers incur an initial eight-year obligation. ROTC cadets have a choice of requesting Active Duty or Reserve Forces Duty. The difference between the two options is listed below:

1. Active Duty. The first four years are served on active duty, with the remaining four years served in the Reserves.
2. Reserve Forces Duty (Army National Guard or U.S. Army Reserve). Newly commissioned officers may enter active duty for approximately 90 days to attend a branch-specific Officer Basic Course and serve out the remainder of their eight year obligation in the Reserves while pursuing a civilian career. Cadets may choose to guarantee this option prior to entrance into the junior year.

### The Minor Program in Military Science (18 credits)

The minor in military science offers contracted cadets in CNU's ROTC program the opportunity to add integrated inquiry in the fields of history, American studies, government, and/or leadership studies to their academic curriculum in military sciences. This minor provides a broader liberal arts perspective to help prepare graduates for positions of responsibility and for advancement opportunities in military and civilian careers.

### Program Objectives:

1. To provide a structured inquiry of military operations, military history, organizational processes and leadership.
2. To provide a liberal arts perspective by investigating interrelated knowledge in history, government, American studies, and leadership studies that extends beyond the core required military science courses.
3. To provide the opportunity to ROTC students to earn a minor that will distinguish them and have a potential advantage for promotion consideration in military and civilian careers.

### Program Requirements:

1. MLSC 301, 302, 401, 402.
2. Select two courses (6 credits):
  - AMST 100, 300, 330, 340;
  - HIST 351, 355;
  - LDSP 330;
  - POLS 323, 388, 380.

*The following course descriptions appear in appropriate sections throughout the catalog.*

### Core

MLSC 301	Adaptive Team Leadership
MLSC 302	Leadership in Changing Environments
MLSC 401	Developing Adaptive Leaders
MLSC 402	Leadership in a Complex World

### Electives

AMST 100	Formation of Democratic Life
AMST 300	America's Global Influence
AMST 330	Treason in America
AMST 340	America at Sea
HIST 351	U.S. Military History
HIST 355	Civil War and Reconstruction
LDSP 330	Cross-Cultural Leadership
POLS 323	American Foreign Policy
POLS 338	Politics of Weapons Proliferation
POLS 380	Terrorism

## THE CURRICULUM IN MILITARY SCIENCE

### **MLSC 101. Leadership and Personal Development (2-2-0)**

*Corequisite: MLSC 101L.*

*Fall.*

Introduces students to issues and competencies that are central to a commissioned officer's responsibilities. Establish framework for understanding officership, leadership, and Army values followed and "life skills" such as physical fitness and time management. The MLSC 101 course is designed to support recruiting and retention of cadets by giving them accurate insight into the army profession and the officer's role within the Army.

### **MLSC 101L. Leadership Lab (1-0-2)**

*Corequisite: MLSC 101.*

### **MLSC 102. Introduction to Tactical Leadership (2-2-0)**

*Corequisite: MLSC 102L.*

*Spring.*

Overviews leadership fundamentals such as setting direction, problem-solving, listening, presenting briefs, providing feedback, and using effective writing skills. You will explore dimensions of leadership values, attributes, skills, and actions in the context of practical, hands-on, and interactive exercises.

### **MLSC 102L. Leadership Lab (1-0-2)**

*Corequisite: MLSC 102.*

### **MLSC 201. Innovative Team Leadership (2-2-0)**

*Prerequisite: MLSC 101/101L, 102/102L or equivalent.*

*Corequisite: MLSC 201L.*

*Fall.*

Explores the dimensions of creative and innovative tactical leadership strategies and styles by examining team dynamics and two historical leadership theories that form the basis of the Army leadership framework. Aspects of personal motivation and team building are practiced by planning, executing and assessing team exercises and participating in leadership labs. The focus continues to build on developing knowledge of the leadership values and attributes through understanding Army rank, structure, and duties as well as broadening knowledge of land navigation and squad tactics. Case studies will provide a tangible context for learning the Soldier's Creed and Warrior Ethos as they apply in the contemporary operating environment.

### **MLSC 201L. Leadership Lab (1-0-2)**

*Corequisite: MLSC 201.*

### **MLSC 202. Foundations of Tactical Leadership (2-2-0)**

*Prerequisite: MLSC 201/201L. Corequisite: MLSC 202L.*

*Spring.*

Examines the challenges of leading tactical teams in the complex contemporary operating environment (COE). This course highlights dimensions of terrain analysis, patrolling, and operation orders. Continued study of the theoretical basis of the Army leadership framework explores the dynamics of adaptive leadership in the context of military operations. Cadets develop greater self awareness as they assess their own leadership styles and practice communication and team building skills. COE case studies give insight into the importance and practice of teamwork and tactics in real-world scenarios.

### **MLSC 202L. Leadership Lab (1-0-2)**

*Corequisite: MLSC 202.*

### **MLSC 301. Adaptive Team Leadership (3-3-0)**

*Prerequisite: MLSC 202/202L. Corequisite: 301L.*

You are challenged to study, practice, and evaluate adaptive team leadership skills as you are presented with the demands of the ROTC Leader Development and Assessment Course (LDAC). Challenging scenarios related to small unit tactical operations are used to develop self awareness and critical thinking skills. You will receive systematic and specific feedback on their leadership abilities.

### **MLSC 301L. Leadership Lab (1-0-2)**

*Prerequisite: MLSC 202/202L; or equivalent. Corequisite: MLSC 301.*

### **MLSC 302. Leadership in Changing Environments (3-3-0)**

*Prerequisite: MLSC 301/301L. Corequisite: MLSC 302L.*

*Spring.*

You will be challenged to study, practice, and evaluate adaptive leadership skills as you are presented with the demands of the ROTC Leader Development Assessment Course (LDAC). Challenging scenarios related to small unit tactical operations are used to develop self awareness and critical thinking skills. You will receive systematic and specific feedback on your leadership abilities. Leadership Lab concentrates on general military subjects directed toward the reinforcement of military skills and the development of new skills required for Advanced Camp.

### **MLSC 302L. Leadership Lab (1-0-2)**

*Prerequisite: MLSC 301/301L. Corequisite: MLSC 302.*

**MLSC 401. Developing Adaptive Leaders (3-3-0)**

*Prerequisite: MLSC 302/302L. Corequisite: MLSC 401L. Fall.*

Develops student proficiency in planning, executing, and assessing complex operations, functioning as a member of a staff, and providing performance feedback to subordinates. You are given situational opportunities to assess risk, make ethical decisions, and lead fellow ROTC cadets. Lessons on military justice and personnel processes prepare you to make the transition to becoming Army officer. During the MSL IV year you will lead cadets at lower levels. Both your classroom and battalion leadership experiences are designed to prepare you for your first unit of assignment. You will identify responsibilities of key staff, coordinate staff roles, and use battalion operations situations to teach, train, and develop subordinates.

**MLSC 401L. Leadership Lab (1-0-2)**

*Prerequisite: MLSC 302/302L. Corequisite: MLSC 401.*

**MLSC 402. Leadership in a Complex World (3-3-0)**

*Prerequisite: MLSC 401/401L. Corequisite: MLSC 402L. Spring.*

Explores the dynamics of leading in the complex situations of current military operations in the contemporary operating environment (COE). You will examine differences in customs and courtesies, military law, principles of war, and rules of engagement in the face of international terrorism. You also explore aspects of interacting with non-government organizations, civilians on the battlefield, and host nation support. The course places significant emphasis on preparing you for BOLC II and III, and your first unit of assignment. It uses case studies, scenarios, and “What Now, Lieutenant?” exercises to prepare you to face the complex ethical and practical demands of leading as a commissioned officer in the United States Army. Prepare for the transition to a career as an Army Officer.

**MLSC 402L. Leadership Lab (1-0-2)**

*Prerequisite: MLSC 401/401L. Corequisite: MLSC 402.*